



FAcT

Navigating Complexity: Achieving Procurement Success for the RCAF

Overview

The Future Aircrew Training (FAcT) Program will modernise and renew Canada's aircrew training capability.

Covering pilot training, air combat systems officers, airborne electronic sensor operators, training aircraft, simulators, and supporting maintenance and infrastructure services.

Client: Royal Canadian Air Force (RCAF)

Project: The Future Aircrew Training (FAcT) Program

Project Value: CAD \$11.2bn

Project Length: 25 years

Commerce Decisions' Role: Strategic Objective Discovery; Structured Criteria Development; Weighting; Sensitivity and Testing; Procurement Design.

Key Challenges

- Need for robust rigour, accuracy and independent assurance in a high-risk programme.
- Scale and complexity of one of Canada's largest defence procurements.
- Balancing value for money with socio-economic and operational requirements.
- Legacy manual processes unable to support programme scale and complexity.
- Requirement for transparent, defensible and accountable evaluation.

Why Commerce Decisions

- Proven track record delivering robust evaluations in Canada.
- Recognised for bringing depth, rigour, and transparency.
- Selected to bring the same expertise to the Future Aircrew Training (FAcT) Program.



Outcomes

Robust Procurement Design

Structured evaluation criteria, weighting, and scoring improved consistency and decision confidence.

Transparent and Defensible Evaluation

Full traceability and auditability strengthened governance and reduced risk.

Improved Supplier Engagement

Secure feedback loops improved collaboration and reduced ambiguity.

Validated Evaluation Confidence

Testing confirmed the evaluation could identify low-risk, high-confidence solutions.

Strategic Alignment

The approach aligned with Canada's Capability, Financial, Indigenous, and ITB priorities.

Consistent Process

Documenting the evaluation journey improved clarity, alignment, and knowledge retention.



"It would have been **hard to do** this efficiently & in a secure environment **without AWARD®**."

Louis Saucier, Program Manager FAcT (2018-2024), Directorate – Air Simulation & Training, RCAF